

Sector Initiatives and Youth: Lessons from Per Scholas and District 1199C Training & Upgrading Fund

Webinar

2014 NNSP Virtual Conference

December 10, 2014



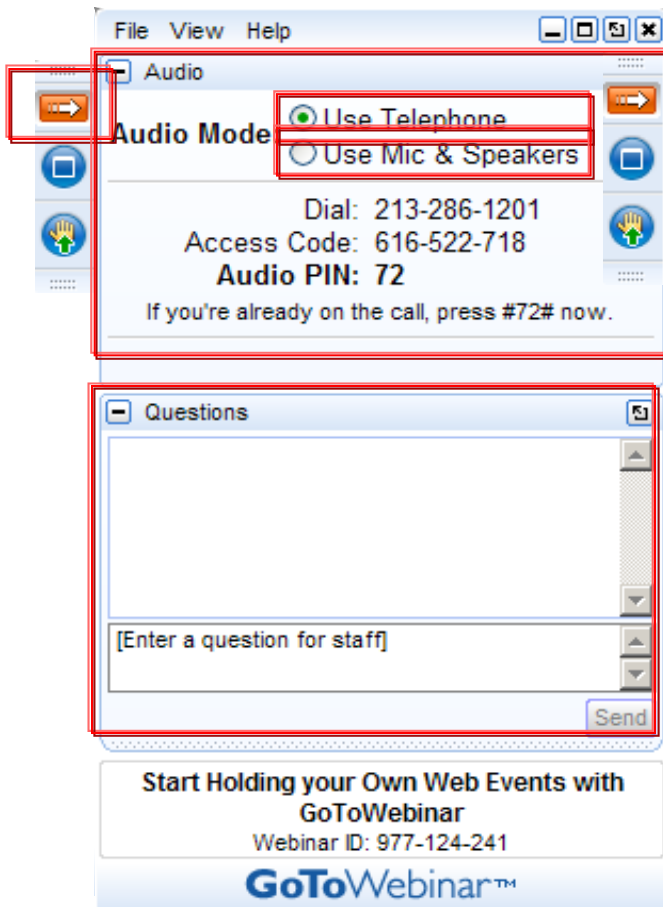
Angie Kamath
Executive Director
Per Scholas



Cheryl Feldman
Executive Director
District 1199C Training & Upgrading Fund



Makeeda Holley
Director of Workforce Development
District 1199C Training & Upgrading Fund



- Open and close your Panel
- Check your audio
- Submit text questions

Note: this webinar is being recorded. After the webinar, links to the recording, slideshow, and supporting materials will be sent to the e-mail address you provided. They will also be posted to the virtual conference resource page: <http://www.nnsp.org/nnsp-vconf-resources.html>.

Tomorrow's (final) webinars

Thursday, December 11

9:00 – 10:30 AM Pacific

Sector Initiatives and Career Pathways - Policy Lessons from the Alliance for Quality Career Pathways

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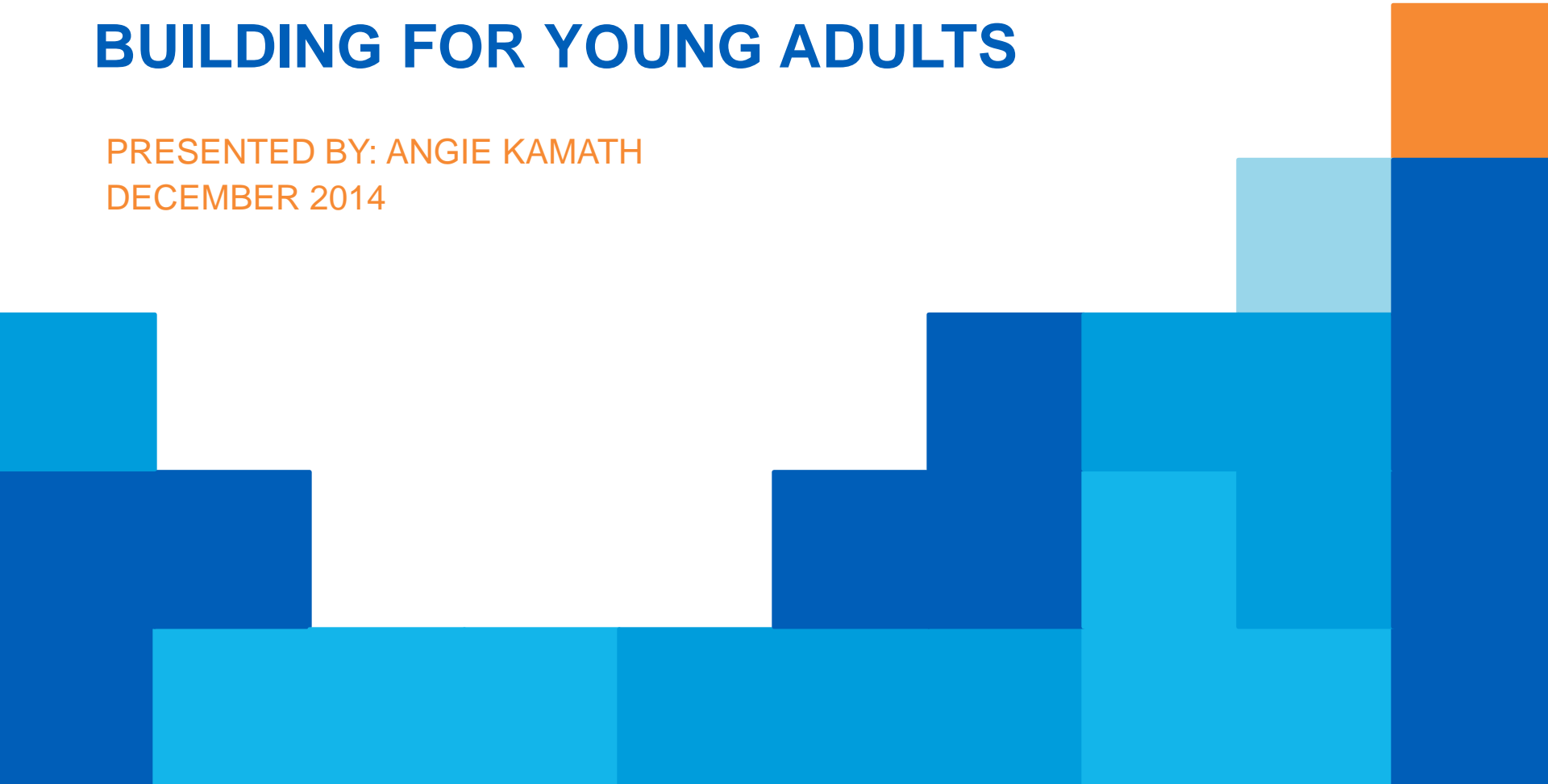
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Participate in online discussion and networking about apprenticeships and sector initiatives after this webinar.



PER SCHOLAS: 21ST CENTURY SKILLS BUILDING FOR YOUNG ADULTS

PRESENTED BY: ANGIE KAMATH
DECEMBER 2014



AGENDA

- ORGANIZATIONAL OVERVIEW
- WHY WE DECIDED TO FOCUS ON SERVING YOUTH BETTER
- HOW WE CHANGED/TWEAKED THE PROGRAM MODEL
- WHAT IMPLEMENTATION LOOKS LIKE

Per Scholas as a Sector Expert

- Workforce development expert in the IT field
- 16 years providing high-quality technology training and industry certification prep to unemployed and underemployed adults
- Work with over 150 employers and industry partners to provide technical job training and job placement opportunities in entry-level and mid-level IT jobs
- Have served more than 4,500 adults through our IT-Ready job training and placement programs
- Currently serve 350 students per year, graduating 85% of students and placing 80% of graduates into IT employment



Organizational Overview

■ MISSION

- Per Scholas is a social venture nonprofit organization that provides IT training, job placement, and career advancement coaching to create a strong pipeline of entry and mid level workers in technology infrastructure and networking opportunities.

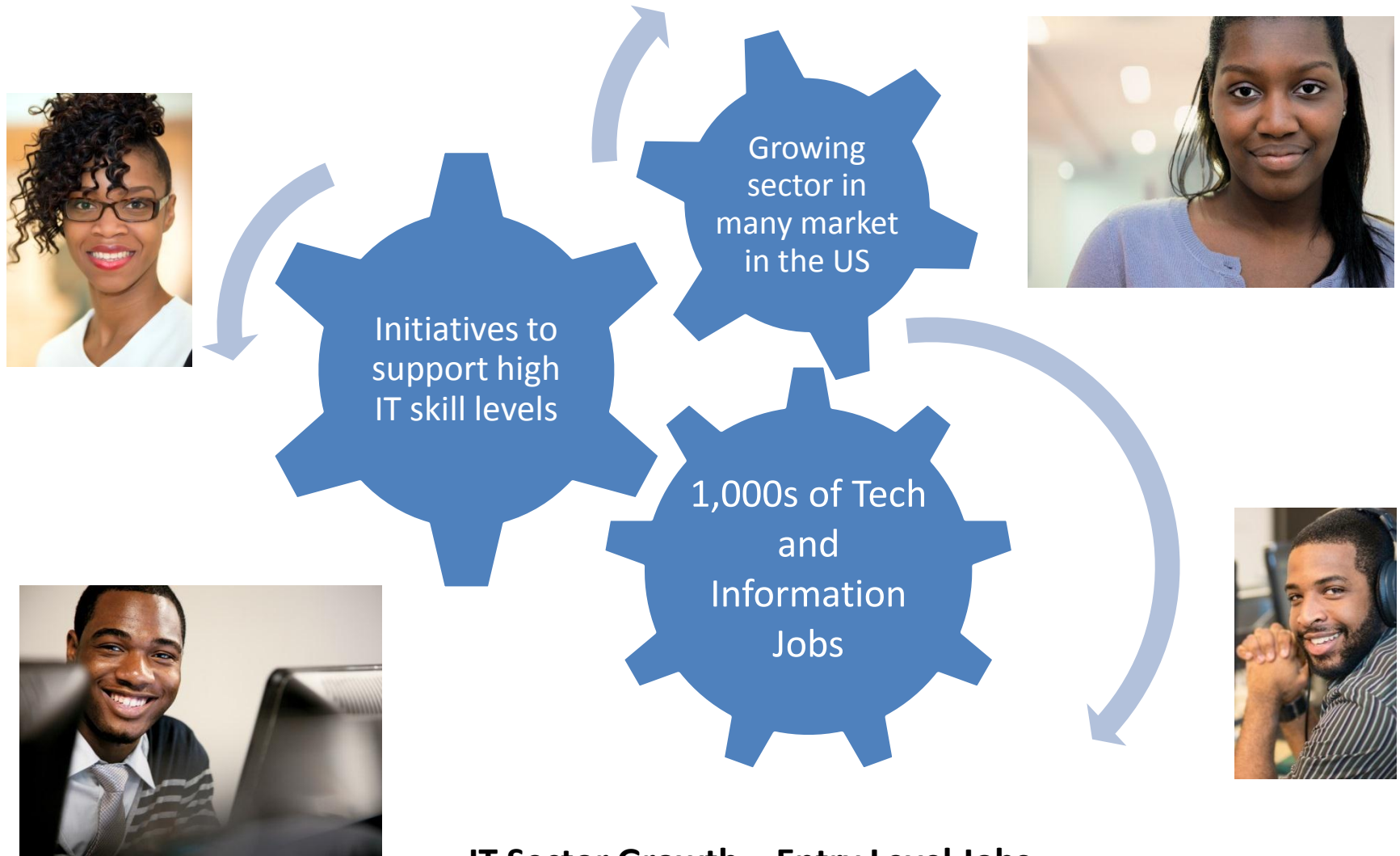
■ HISTORY

- Founded in 1994, Per Scholas uses technology to address the skills divide and offer employers in the IT community qualified talent to grow their businesses.
- In 2012 with the support of CompTIA, Per Scholas launched a national expansion of its programs with 4 sites operating by mid 2014 (Dallas, Texas is slated to open in late 2014).

■ ACCOMPLISHMENTS

- Trained over 5,000 adults (18+) for IT professions with offices in Bronx and Brooklyn, NY, Cincinnati and Columbus, OH, and Silver Spring, Maryland.
- Annual training of over 580 individuals per year in NYC, with 85% certification rates (A+ and Net+ credentialing), and 80% placement rates in help desk support and networking support specialist roles.

The Opportunity



IT Sector Growth = Entry Level Jobs

Thousands of IT jobs exist that are accessible to high school graduates

Employer Driven Training Model

Population Served

- Ages 18 + unemployed, underemployed
- Youth (18-24)
- Returning Veterans
- Women and Dislocated Workers

Recruitment and Assessment

- Individuals must have GED or HS Diploma
- Interviews conducted to gauge interest in career in technology
- Process is selective

Program Curriculum

- A+ and Network +Certification Training (13 weeks)
- A+ and CCNA Certification Training (18 weeks)
- Software testing Training (8 weeks)
- Career Development training

2-year Follow-Up

- Wrap-around and employer-assist services
- Connection to post secondary education
- Advanced certifications offered depending on funding

Why “IT” for Young Adults?

- Entry-level jobs in IT are well-paying and require clear, industry-recognized credentials that can be obtained *without* a college degree
- Citywide, 70% of youth who are “disconnected” (not in school, not at work) hold a high school diploma or GED, the minimum requirement for most IT jobs
- Jobs in IT foster both technical skills and high-level communication and customer service skills, resulting in a transferable employment experience, should the young adult choose another field later in their career

Career Tracks

Help Desk Support/Network Administration

- 13 week, full-time training
- CompTIA A+ and Net+ Credential

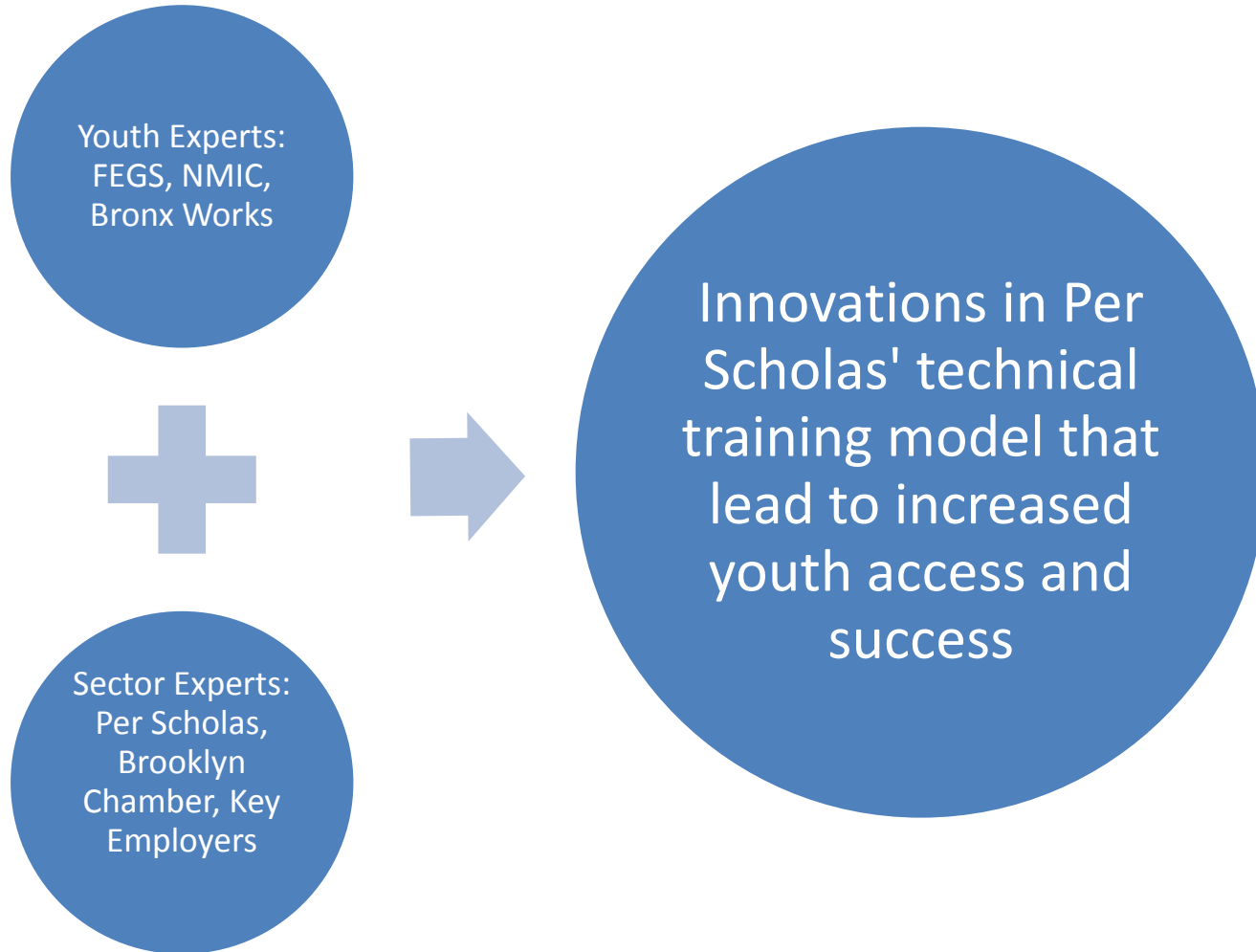
- **\$28-32K/yr; benefits**
- **Barclays, Bloomberg LP, ASI, Time Warner Cable**

Software Testing

- 8-10 week full-time training
- Industry developed curriculum

- **\$32-40K/yr; benefits**
- **Qualitest, Virtusa, Cognizant**

The Partnership Solution



Sector Strategy

Increase Youth Access

- 1. Build a 5-6 week remediation/ preparatory tracks to Per Scholas training**
- 2. Build capacity of youth development partners to recruit for IT labor market**



Increase Youth Success

- 1. Increase academic and social service support during training**
- 2. Engage employers on opportunities presented by Millennial workforce**



Impact Sector

- 1. Create pipeline for entry-level jobs that don't require a degree**
- 2. Onshore/reshore entry level IT jobs as costs overseas continue to escalate**

Implementation Lessons

- THE YOUTH DEVELOPMENT INSTITUTE (YDI) CONDUCTED AN END TO END OPERATIONAL ASSESSMENT TO DETERMINE HOW WELL THE ENTIRE MODEL ALIGNED WITH YOUTH DEVELOPMENT PRINCIPLES (8 MONTHS)
 - Staff trainings
 - Recommendations for case conferencing, bridge programs pre-program and post-graduation
 - Need to motivate all students continuously
- PLANNING PROCESS WAS SUPPORTED WITH FUNDS, LEARNING COMMUNITY WORKSHOPS, FUNDER BRIEFING
 - Important to create time and space to look internally
 - Hired a part time project manager to coordinate the planning process
 - Partners in the planning process were not necessarily partners for the long term
- INTEGRATION WITH THE ADULT PROGRAM WAS CRITICAL (WE DID NOT WANT TO CREATE TOO MANY DIFFERENCES WITH THE YOUTH)
 - Bridge literacy program for youth only as on-ramp
 - Youth case worker to be on hand for all young adults
 - No stipends or special considerations for youth (some supports available to everyone)
- NEED TO CREATE NEW PARTNERSHIPS
 - High schools
 - Community Colleges
 - Still working on this!

Thank You!

Parting Thought:

- After hearing this presentation, what would it take to consider expanding or improving your services to youth?

Contact Info:

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1199C Training and Upgrading Fund

Helping Today's Healthcare Workers Prepare for Tomorrow's Workplace



Preparing Youth for Careers in Healthcare

Cheryl Feldman & Makeeda Holley

December 10, 2014

Agenda

- Training Fund experience serving youth in variety of programs
- Evolution of youth programming at the Training Fund
- Common elements across youth programs
- Lessons learned



Background & Context

- The Training Fund serves over 5000 incumbent workers, low income residents, and the unemployed annually including 500 youth (under 25 years old)
- 40 year old Labor Management Partnership committed to creating a robust youth pipeline into health careers with leveraged resources and partnerships
- Long term commitment to youth began in 1981 with the founding of the first healthcare academy



Youth Partnerships

- School District and Philadelphia Academies Inc.
- Philadelphia Youth Network
- YouthBuild Charter School
- Community College & other higher education partners
- Community Legal Services
- Human Service Organizations
- Clinical and Medical School affiliations



Multiple Pathways

2013-14 Programs		Ages Served	# Served	Outcomes
GED to College	Out of School	17-21	35	GED; Post-Secondary Placement
Nurse Aide Training	Out of School	17-21	40	Industry Recognized Credential; Employment Placement
21 st Century Healthcare Program	In-School	HS Juniors and Seniors	50	HS Diploma; Post-Secondary Placement
Summer WorkReady Program	In-School	7 th graders through HS Students	60	Career Exposure
Quest Biotechnology Program (2012)	In-School	11 th graders	30	Career Exposure
YouthBuild Charter School	In-School	17-21	60	Industry Recognized Credential/Employment/Post-Secondary Placement
College & Career Readiness Program	Out of School	Over 16	250	Employment/Post-Secondary Placement

Capacity Building Process

2012-2013 Capacity Building grant supported design of a youth development department:

- Created a “Youth Team”
- Developed philosophy and approaches that are applicable across youth programs
- Explored the way staff work together and agreed upon areas where additional supports were needed
- Developed evaluation metrics and collaborative strategies around recruitment, assessment, and instruction.



Philosophy/Approach

- Three integrated pillars: academic, professional and technical skill development
- Employer engagement critical to work-based learning
- Multiple pathways are needed to support youth with a variety of opportunities: for credential attainment, employment, college
- Grounded in an inquiry based approach, each student is supported in the development of 21st Century Skills
- Support services



Work-Based Learning

- Job shadowing
- Internships
- Simulation experiences
- Employer panels and workshops
- Tours of worksites
- Apprenticeships



Next Steps for Work-based Learning

- Understand employer expectations
- Develop project-based learning opportunities that link the classroom and work-based experiences
- Scaffolding work-based learning opportunities



Training Fund Youth Programming

Drexel University Visit



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Common Program Elements

- Intensive and accelerated academic course work
- Integrated 21st Century skill development
- Career awareness and exposure: e.g., Simulation Laboratory experiences
- Career pathway mapping
- Work-based learning opportunities designed with employers, including paid internships
- Service Learning projects
- Career Coaching
- Employment assistance: job development, job placement, retention support
- College application and financial aid support
- College exposure, through tours and shadowing
- Dual Enrollment opportunities
- Mentorship



Training Fund Youth Programs

College Tour



Lessons Learned

- Importance of developing a coherent philosophy and approach to youth work
- Developing an infrastructure with sufficient resources and staff
- Developing collaborative relationships and programming support with adult programs in the agency
- Integrating program improvement and staff development
- Importance of partnerships and employer engagement
- Scaffolding work-based learning opportunities with project based activities
- Importance of the youth voice



Contact Information

Have you considered expanding your current programs and services to include more youth?

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INSIGHT

CENTER FOR COMMUNITY
ECONOMIC DEVELOPMENT



National Network of Sector Partners

Linking Industries, Communities and Workers

After the webinar....

Webinar Survey

1. The webinar met my expectations.
 - Agree
 - Somewhat agree
 - Somewhat disagree
 - Disagree
2. The webinar improved my understanding of the topic.
 - Agree
 - Somewhat agree
 - Somewhat disagree
 - Disagree
3. The webinar presenters were knowledgeable and effective.
 - Agree
 - Somewhat agree
 - Somewhat disagree
 - Disagree
4. The webinar technology worked well.
 - Agree
 - Somewhat agree
 - Somewhat disagree
 - Disagree
5. What suggestions, if any, would you make to improve this or other future webinars?

Close

Thank you!



Jim Torrens

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